

## 2012 Bilderberg Meeting Participant List

### BILDERBERG MEETINGS

Chantilly, Virginia, USA

31 May-3 June 2012

### LIST OF PARTICIPANTS

FRA	Castries, Henri de	Chairman and CEO, AXA Group
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
GBR	Agius, Marcus	Chairman, Barclays plc
USA	Ajami, Fouad	Senior Fellow, The Hoover Institution, Stanford University
USA	Alexander, Keith B.	Commander, US Cyber Command; Director, National Security Agency
INT	Almunia, Joaquín	Vice-President - Commissioner for Competition, European Commission
USA	Altman, Roger C.	Chairman, Evercore Partners
PRT	Amado, Luís	Chairman, Banco Internacional do Funchal (BANIF)
NOR	Andresen, Johan H.	Owner and CEO, FERD
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
TUR	Babacan, Ali	Deputy Prime Minister for Economic and Financial Affairs
PRT	Balsemão, Francisco Pinto	President and CEO, Impresa; Former Prime Minister
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Béchu, Christophe	Senator, and Chairman, General Council of Maine-et-Loire
BEL	Belgium, H.R.H. Prince Philippe of	
TUR	Berberoglu, Enis	Editor-in-Chief, Hürriyet Newspaper
ITA	Bernabè, Franco	Chairman and CEO, Telecom Italia
GBR	Boles, Nick	Member of Parliament
SWE	Bonnier, Jonas	President and CEO, Bonnier AB
NOR	Brandtzæg, Svein Richard	President and CEO, Norsk Hydro ASA
AUT	Bronner, Oscar	Publisher, Der Standard Medienwelt
SWE	Carlsson, Gunilla	Minister for International Development Cooperation
CAN	Carney, Mark J.	Governor, Bank of Canada
ESP	Cebrián, Juan Luis	CEO, PRISA; Chairman, El País
AUT	Cernko, Willibald	CEO, UniCredit Bank Austria AG
FRA	Chalendar, Pierre André de	Chairman and CEO, Saint-Gobain
DNK	Christiansen, Jeppe	CEO, Maj Invest
RUS	Chubais, Anatoly B.	CEO, OJSC RUSNANO
CAN	Clark, W. Edmund	Group President and CEO, TD Bank Group
GBR	Clarke, Kenneth	Member of Parliament, Lord Chancellor and Secretary of Justice
USA	Collins, Timothy C.	CEO and Senior Managing Director, Ripplewood Holdings, LLC
ITA	Conti, Fulvio	CEO and General Manager, Enel S.p.A.
USA	Daniels, Jr., Mitchell E.	Governor of Indiana
USA	DeMuth, Christopher	Distinguished Fellow, Hudson Institute
USA	Donilon, Thomas E.	National Security Advisor, The White House
GBR	Dudley, Robert	Group Chief Executive, BP plc
ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus

USA Evans, J. Michael Vice Chairman, Global Head of Growth Markets, Goldman Sachs & Co.

AUT Faymann, Werner Federal Chancellor

DNK Federspiel, Ulrik Executive Vice President, Haldor Topsøe A/S

USA Ferguson, Niall Laurence A. Tisch Professor of History, Harvard University

GBR Flint, Douglas J. Group Chairman, HSBC Holdings plc

CHN Fu, Ying Vice Minister of Foreign Affairs

IRL Gallagher, Paul Former Attorney General; Senior Counsel

USA Gephardt, Richard A. President and CEO, Gephardt Group

GRC Giannitsis, Anastasios Former Minister of Interior; Professor of Development and International Economics, University of Athens

USA Goolsbee, Austan D. Professor of Economics, University of Chicago Booth School of Business

USA Graham, Donald E. Chairman and CEO, The Washington Post Company

ITA Gruber, Lilli Journalist - Anchorwoman, La 7 TV

INT Gucht, Karel de Commissioner for Trade, European Commission

NLD Halberstadt, Victor Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings

USA Harris, Britt CIO, Teacher Retirement System of Texas

USA Hoffman, Reid Co-founder and Executive Chairman, LinkedIn

CHN Huang, Yiping Professor of Economics, China Center for Economic Research, Peking University

USA Huntsman, Jr., Jon M. Chairman, Huntsman Cancer Foundation

DEU Ischinger, Wolfgang Chairman, Munich Security Conference; Global Head Government Relations, Allianz SE

RUS Ivanov, Igor S. Associate member, Russian Academy of Science; President, Russian International Affairs Council

FRA Izraelewicz, Erik CEO, Le Monde

USA Jacobs, Kenneth M. Chairman and CEO, Lazard

USA Johnson, James A. Vice Chairman, Perseus, LLC

USA Jordan, Jr., Vernon E. Senior Managing Director, Lazard

USA Karp, Alexander CEO, Palantir Technologies

USA Karsner, Alexander Executive Chairman, Manifest Energy, Inc

FRA Karvar, Anousheh Inspector, Inter-ministerial Audit and Evaluation Office for Social, Health, Employment and Labor Policies

RUS Kasparov, Garry Chairman, United Civil Front (of Russia)

GBR Kerr, John Independent Member, House of Lords

USA Kerry, John Senator for Massachusetts

TUR Keyman, E. Fuat Director, Istanbul Policy Center and Professor of International Relations, Sabanci University

USA Kissinger, Henry A. Chairman, Kissinger Associates, Inc.

USA Kleinfeld, Klaus Chairman and CEO, Alcoa

TUR Koç, Mustafa Chairman, Koç Holding A.S.

DEU Koch, Roland CEO, Bilfinger Berger SE

INT Kodmani, Bassma Member of the Executive Bureau and Head of Foreign Affairs, Syrian National Council

USA Kravis, Henry R. Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.

USA Kravis, Marie-Josée Senior Fellow, Hudson Institute

INT Kroes, Neelie Vice President, European Commission; Commissioner for Digital Agenda

USA Krupp, Fred President, Environmental Defense Fund

INT Lamy, Pascal Director-General, World Trade Organization

ITA Letta, Enrico Deputy Leader, Democratic Party (PD)

ISR Levite, Ariel E. Nonresident Senior Associate, Carnegie Endowment for International Peace

USA Li, Cheng Director of Research and Senior Fellow, John L. Thornton China Center, Brookings Institution

USA Lipsky, John Distinguished Visiting Scholar, Johns Hopkins University

USA Liveris, Andrew N. President, Chairman and CEO, The Dow Chemical Company

DEU Löscher, Peter President and CEO, Siemens AG

USA Lynn, William J. Chairman and CEO, DRS Technologies, Inc.

GBR Mandelson, Peter Member, House of Lords; Chairman, Global Counsel

USA Mathews, Jessica T. President, Carnegie Endowment for International Peace

DEN Mchangama, Jacob Director of Legal Affairs, Center for Political Studies (CEPOS)

CAN McKenna, Frank Deputy Chair, TD Bank Group

USA Mehlman, Kenneth B. Partner, Kohlberg Kravis Roberts & Co.

GBR Micklethwait, John Editor-in-Chief, The Economist

FRA Montbrial, Thierry de President, French Institute for International Relations

PRT Moreira da Silva, Jorge First Vice-President, Partido Social Democrata (PSD)

USA Mundie, Craig J. Chief Research and Strategy Officer, Microsoft Corporation

DEU Nass, Matthias Chief International Correspondent, Die Zeit

NLD Netherlands, H.M. the Queen of the

ESP Nin Génova, Juan María Deputy Chairman and CEO, Caixabank

IRL Noonan, Michael Minister for Finance

USA Noonan, Peggy Author, Columnist, The Wall Street Journal

FIN Ollila, Jorma Chairman, Royal Dutch Shell, plc

USA Orszag, Peter R. Vice Chairman, Citigroup

GRC Papalexopoulos, Dimitri Managing Director, Titan Cement Co.

NLD Pechtold, Alexander Parliamentary Leader, Democrats '66 (D66)

USA Perle, Richard N. Resident Fellow, American Enterprise Institute

NLD Polman, Paul CEO, Unilever PLC

CAN Prichard, J. Robert S. Chair, Torys LLP

ISR Rabinovich, Itamar Global Distinguished Professor, New York University

GBR Rachman, Gideon Chief Foreign Affairs Commentator, The Financial Times

USA Rattner, Steven Chairman, Willett Advisors LLC

CAN Redford, Alison M. Premier of Alberta

CAN Reisman, Heather M. CEO, Indigo Books & Music Inc.

DEU Reitzle, Wolfgang CEO & President, Linde AG

USA Rogoff, Kenneth S. Professor of Economics, Harvard University

USA Rose, Charlie Executive Editor and Anchor, Charlie Rose

USA Ross, Dennis B. Counselor, Washington Institute for Near East Policy

POL Rostowski, Jacek Minister of Finance

USA Rubin, Robert E. Co-Chair, Council on Foreign Relations; Former Secretary of the Treasury

NLD Rutte, Mark Prime Minister  
 ESP Sáenz de Santamaría Antón, Soraya Vice President and Minister for the Presidency  
 NLD Scheffer, Paul Professor of European Studies, Tilburg University  
 USA Schmidt, Eric E. Executive Chairman, Google Inc.  
 AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische  
 Kontrollbank AG  
 FRA Senard, Jean-Dominique CEO, Michelin Group  
 USA Shambaugh, David Director, China Policy Program, George Washington University  
 INT Sheeran, Josette Vice Chairman, World Economic Forum  
 FIN Siilasmaa, Risto Chairman of the Board of Directors, Nokia Corporation  
 USA Speyer, Jerry I. Chairman and Co-CEO, Tishman Speyer  
 CHE Supino, Pietro Chairman and Publisher, Tamedia AG  
 IRL Sutherland, Peter D. Chairman, Goldman Sachs International  
 USA Thiel, Peter A. President, Clarium Capital / Thiel Capital  
 TUR Timuray, Serpil CEO, Vodafone Turkey  
 DEU Trittin, Jürgen Parliamentary Leader, Alliance 90/The Greens  
 GRC Tsoukalis, Loukas President, Hellenic Foundation for European and Foreign Policy  
 FIN Urpilainen, Jutta Minister of Finance  
 CHE Vasella, Daniel L. Chairman, Novartis AG  
 INT Vimont, Pierre Executive Secretary General, European External Action Service  
 GBR Voser, Peter CEO, Royal Dutch Shell plc  
 SWE Wallenberg, Jacob Chairman, Investor AB  
 USA Warsh, Kevin Distinguished Visiting Fellow, The Hoover Institution, Stanford University  
 GBR Wolf, Martin H. Chief Economics Commentator, The Financial Times  
 USA Wolfensohn, James D. Chairman and CEO, Wolfensohn and Company  
 CAN Wright, Nigel S. Chief of Staff, Office of the Prime Minister  
 USA Yergin, Daniel Chairman, IHS Cambridge Energy Research Associates  
 INT Zoellick, Robert B. President, The World Bank Group

Rapporteurs

GBR Bredow, Vendeline von Business Correspondent, The Economist  
 GBR Wooldridge, Adrian D. Foreign Correspondent, The Economist

## 2011 Bilderberg Meeting Participant List

### ILDERBERG MEETINGS

St. Moritz, Switzerland

9-12 June 2011

### LIST OF PARTICIPANTS

BEL Davignon, Etienne Minister of State, Honorary Chairman  
 DEU Ackermann, Josef Chairman of the Management Board and the Group Executive  
 Committee, Deutsche Bank AG  
 GBR Agius, Marcus Chairman, Barclays PLC  
 USA Alexander, Keith B. Commander, USCYBERCOM; Director, National Security Agency

INT Almunia, Joaquín Vice President, European Commission; Commissioner for Competition

USA Altman, Roger C. Chairman, Evercore Partners Inc.

FIN Apunen, Matti Director, Finnish Business and Policy Forum EVA

PRT Balsemão, Francisco Pinto Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister

FRA Baverez, Nicolas Partner, Gibson, Dunn & Crutcher LLP

FRA Bazire, Nicolas Managing Director, Groupe Arnault /LVMH

ITA Bernabè, Franco CEO, Telecom Italia SpA

USA Bezos, Jeff Founder and CEO, Amazon.com

SWE Bildt, Carl Minister of Foreign Affairs

SWE Björling, Ewa Minister for Trade

NLD Bolland, Marc J. Chief Executive, Marks and Spencer Group plc

CHE Brabeck-Letmathe, Peter Chairman, Nestlé S.A.

AUT Bronner, Oscar CEO and Publisher, Standard Medien AG

CAN Carney, Mark J. Governor, Bank of Canada

FRA Castries, Henri de Chairman and CEO, AXA

ESP Cebrián, Juan Luis CEO, PRISA

NLD Chavannes, Marc E. Political Columnist, NRC Handelsblad; Professor of Journalism, University of Groningen

TUR Ciliz, Süreyya CEO, Turkcell İletişim Hizmetleri A.S.

CAN Clark, Edmund President and CEO, TD Bank Financial Group

BEL Coene, Luc Governor, National Bank of Belgium

USA Collins, Timothy C. CEO, Ripplewood Holdings, LLC

ESP Cospedal, María Dolores de Secretary General, Partido Popular

INT Daele, Frans van Chief of Staff to the President of the European Council

GRC David, George A. Chairman, Coca-Cola H.B.C. S.A.

DNK Eldrup, Anders CEO, DONG Energy

ITA Elkann, John Chairman, Fiat S.p.A.

DEU Enders, Thomas CEO, Airbus SAS

AUT Faymann, Werner Federal Chancellor

DNK Federspiel, Ulrik Vice President, Global Affairs, Haldor Topsøe A/S

USA Feldstein, Martin S. George F. Baker Professor of Economics, Harvard University

PRT Ferreira Alves, Clara CEO, Claref LDA; writer

GBR Flint, Douglas J. Group Chairman, HSBC Holdings plc

CHN Fu, Ying Vice Minister of Foreign Affairs

IRL Gallagher, Paul Senior Counsel; Former Attorney General

CHE Groth, Hans Senior Director, Healthcare Policy & Market Access, Oncology Business Unit, Pfizer Europe

TUR Gülek Domac, Tayyibe Former Minister of State

NLD Halberstadt, Victor Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings

GRC Hardouvelis, Gikas A. Chief Economist and Head of Research, Eurobank EFG

USA Hoffman, Reid Co-founder and Executive Chairman, LinkedIn

CHN Huang, Yiping Professor of Economics, China Center for Economic Research, Peking University

USA Hughes, Chris R. Co-founder, Facebook

USA Jacobs, Kenneth M. Chairman & CEO, Lazard

CHE Janom Steiner, Barbara Head of the Department of Justice, Security and Health, Canton Grisons

FIN Johansson, Ole Chairman, Confederation of the Finnish Industries EK

USA Johnson, James A. Vice Chairman, Perseus, LLC

USA Jordan, Jr., Vernon E. Senior Managing Director, Lazard Frères & Co. LLC

USA Keane, John M. Senior Partner, SCP Partners; General, US Army, Retired

GBR Kerr, John Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc

USA Kissinger, Henry A. Chairman, Kissinger Associates, Inc.

USA Kleinfeld, Klaus Chairman and CEO, Alcoa

TUR Koç, Mustafa V. Chairman, Koç Holding A.S.

USA Kravis, Henry R. Co-Chairman and co-CEO, Kohlberg Kravis Roberts & Co.

USA Kravis, Marie-Josée Senior Fellow, Hudson Institute, Inc.

INT Kroes, Neelie Vice President, European Commission; Commissioner for Digital Agenda

CHE Kudelski, André Chairman and CEO, Kudelski Group SA

GBR Lambert, Richard Independent Non-Executive Director, Ernst & Young

INT Lamy, Pascal Director General, World Trade Organization

ESP León Gross, Bernardino Secretary General of the Spanish Presidency

CHE Leuthard, Doris Federal Councillor

FRA Lévy, Maurice Chairman and CEO, Publicis Groupe S.A.

BEL Leysen, Thomas Chairman, Umicore

USA Li, Cheng Senior Fellow and Director of Research, John L. Thornton China Center, Brookings Institution

DEU Löscher, Peter President and CEO, Siemens AG

GBR Mandelson, Peter Member, House of Lords; Chairman, Global Counsel

IRL McDowell, Michael Senior Counsel, Law Library; Former Deputy Prime Minister

CAN McKenna, Frank Deputy Chair, TD Bank Financial Group

GBR Micklethwait, John Editor-in-Chief, The Economist

FRA Montbrial, Thierry de President, French Institute for International Relations

ITA Monti, Mario President, Università Commerciale Luigi Bocconi

RUS Mordashov, Alexey A. CEO, Severstal

USA Mundie, Craig J. Chief Research and Strategy Officer, Microsoft Corporation

NOR Myklebust, Egil Former Chairman of the Board of Directors SAS, Norsk Hydro ASA

DEU Nass, Matthias Chief International Correspondent, Die Zeit

NLD Netherlands, H.M. the Queen of the

ESP Nin Génova, Juan María President and CEO, La Caixa

PRT Nogueira Leite, António Member of the Board, José de Mello Investimentos, SGPS, SA

NOR Norway, H.R.H. Crown Prince Haakon of

FIN Ollila, Jorma Chairman, Royal Dutch Shell plc

CAN Orbinksi, James Professor of Medicine and Political Science, University of Toronto

USA Orszag, Peter R. Vice Chairman, Citigroup Global Markets, Inc.

GBR Osborne, George Chancellor of the Exchequer

NOR Ottersen, Ole Petter Rector, University of Oslo

GRC Papaconstantinou, George Minister of Finance

TUR Pekin, Sefika Founding Partner, Pekin & Bayar Law Firm

FIN Pentikäinen, Mikael Publisher and Senior Editor-in-Chief, Helsingin Sanomat

USA Perle, Richard N. Resident Fellow, American Enterprise Institute for Public Policy Research

CAN Prichard, J. Robert S. Chair, Torys LLP

CAN Reisman, Heather Chair and CEO, Indigo Books & Music Inc.

USA Rockefeller, David Former Chairman, Chase Manhattan Bank

INT Rompuy, Herman van President, European Council

USA Rose, Charlie Executive Editor and Anchor, Charlie Rose

NLD Rosenthal, Uri Minister of Foreign Affairs

AUT Rothensteiner, Walter Chairman of the Board, Raiffeisen Zentralbank Österreich AG

FRA Roy, Olivier Professor of Social and Political Theory, European University Institute

USA Rubin, Robert E. Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury

ITA Scaroni, Paolo CEO, Eni S.p.A.

CHE Schmid, Martin President, Government of the Canton Grisons

USA Schmidt, Eric Executive Chairman, Google Inc.

AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG

DNK Schütze, Peter Member of the Executive Management, Nordea Bank AB

CHE Schweiger, Rolf Member of the Swiss Council of States

INT Sheeran, Josette Executive Director, United Nations World Food Programme

CHE Soiron, Rolf Chairman of the Board, Holcim Ltd., Lonza Ltd.

INT Solana Madariaga, Javier President, ESADEge Center for Global Economy and Geopolitics

NOR Solberg, Erna Leader of the Conservative Party

ESP Spain, H.M. the Queen of

USA Steinberg, James B. Deputy Secretary of State

DEU Steinbrück, Peer Member of the Bundestag; Former Minister of Finance

GBR Stewart, Rory Member of Parliament

IRL Sutherland, Peter D. Chairman, Goldman Sachs International

GBR Taylor, J. Martin Chairman, Syngenta International AG

USA Thiel, Peter A. President, Clarium Capital Management, LLC

ITA Tremonti, Giulio Minister of Economy and Finance

INT Trichet, Jean-Claude President, European Central Bank

GRC Tsoukalis, Loukas President, ELIAMEP

USA Varney, Christine A. Assistant Attorney General for Antitrust

CHE Vasella, Daniel L. Chairman, Novartis AG

USA Vaupel, James W. Founding Director, Max Planck Institute for Demographic Research

SWE Wallenberg, Jacob Chairman, Investor AB

USA Warsh, Kevin Former Governor, Federal Reserve Board

NLD Winter, Jaap W. Partner, De Brauw Blackstone Westbroek

CHE Witmer, Jürg Chairman, Givaudan SA and Clariant AG

USA Wolfensohn, James D. Chairman, Wolfensohn & Company, LLC

INT Zoellick, Robert B. President, The World Bank Group

Rapporteurs

GBR Bredow, Vendeline von Business Correspondent, The Economist

GBR Wooldridge, Adrian D. Foreign Correspondent, The Economist

## 2010 Bilderberg Meeting Participant List

### BILDERBERG MEETINGS

Sitges, Spain

3-6 June 2010

### LIST OF PARTICIPANTS

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
GBR	Agius, Marcus	Chairman, Barclays Bank PLC
ESP	Alierta, César	Chairman and CEO, Telefónica
INT	Almunia, Joaquín	Commissioner, European Commission
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Arrison, Sonia	Author and policy analyst
SWE	Bäckström, Urban	Director General, Confederation of Swedish Enterprise
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
ITA	Bernabè, Franco	CEO, Telecom Italia S.p.A.
SWE	Bildt, Carl	Minister of Foreign Affairs
FIN	Blåfield, Antti	Senior Editorial Writer, Helsingin Sanomat
ESP	Botín, Ana P.	Executive Chairman, Banesto
NOR	Brandtzæg, Svein Richard	CEO, Norsk Hydro ASA
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
TUR	Çakir, Rusen	Journalist
CAN	Campbell, Gordon	Premier of British Columbia
ESP	Carvajal Urquijo, Jaime	Managing Director, Advent International
FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
ESP	Cebrián, Juan Luis	CEO, PRISA
ESP	Cisneros, Gustavo A.	Chairman and CEO, Cisneros Group of Companies
CAN	Clark, W. Edmund	President and CEO, TD Bank Financial Group
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
ITA	Conti, Fulvio	CEO and General Manager, Enel SpA
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
DNK	Eldrup, Anders	CEO, DONG Energy
ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus SAS
ESP	Entrecanales, José M.	Chairman, Acciona
DNK	Federspiel, Ulrik	Vice President Global Affairs, Haldor Topsøe A/S
USA	Feldstein, Martin S.	George F. Baker Professor of Economics, Harvard University
USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
AUT	Fischer, Heinz	Federal President
IRL	Gallagher, Paul	Attorney General



USA Gates, William H. Co-chair, Bill & Melinda Gates Foundation and Chairman, Microsoft Corporation

USA Gordon, Philip H. Assistant Secretary of State for European and Eurasian Affairs

USA Graham, Donald E. Chairman and CEO, The Washington Post Company

INT Gucht, Karel de Commissioner, European Commission

TUR Gürel, Z. Damla Special Adviser to the President on EU Affairs

NLD Halberstadt, Victor Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings

USA Holbrooke, Richard C. Special Representative for Afghanistan and Pakistan

NLD Hommen, Jan H.M. Chairman, ING Group

USA Hormats, Robert D. Under Secretary for Economic, Energy and Agricultural Affairs

BEL Huyghebaert, Jan Chairman of the Board of Directors, KBC Group

USA Johnson, James A. Vice Chairman, Perseus, LLC

FIN Katainen, Jyrki Minister of Finance

USA Keane, John M. Senior Partner, SCP Partners

GBR Kerr, John Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc.

USA Kissinger, Henry A. Chairman, Kissinger Associates, Inc.

USA Kleinfeld, Klaus Chairman and CEO, Alcoa

TUR Koç, Mustafa V. Chairman, Koç Holding A.S.

USA Kravis, Henry R. Founding Partner, Kohlberg Kravis Roberts & Co.

USA Kravis, Marie-Josée Senior Fellow, Hudson Institute, Inc.

INT Kroes, Neelie Commissioner, European Commission

USA Lander, Eric S. President and Director, Broad Institute of Harvard and MIT

FRA Lauvergeon, Anne Chairman of the Executive Board, AREVA

ESP León Gross, Bernardino Secretary General, Office of the Prime Minister

DEU Löscher, Peter Chairman of the Board of Management, Siemens AG

NOR Magnus, Birger Chairman, Storebrand ASA

CAN Mansbridge, Peter Chief Correspondent, Canadian Broadcasting Corporation

USA Mathews, Jessica T. President, Carnegie Endowment for International Peace

CAN McKenna, Frank Deputy Chair, TD Bank Financial Group

GBR Micklethwait, John Editor-in-Chief, The Economist

FRA Montbrial, Thierry de President, French Institute for International Relations

ITA Monti, Mario President, Università Commerciale Luigi Bocconi

INT Moyo, Dambisa F. Economist and Author

USA Mundie, Craig J. Chief Research and Strategy Officer, Microsoft Corporation

NOR Myklebust, Egil Former Chairman of the Board of Directors SAS, Norsk Hydro ASA

USA Naím, Moisés Editor-in-Chief, Foreign Policy

NLD Netherlands, H.M. the Queen of the

ESP Nin Génova, Juan María President and CEO, La Caixa

DNK Nyrop Rasmussen, Poul Former Prime Minister

GBR Oldham, John National Clinical Lead for Quality and Productivity

FIN Ollila, Jorma Chairman, Royal Dutch Shell plc

USA Orszag, Peter R. Director, Office of Management and Budget

TUR Özilhan, Tuncay Chairman, Anadolu Group

ITA Padoa-Schioppa, Tommaso Former Minister of Finance; President of Notre Europe

GRC Papaconstantinou, George Minister of Finance

USA Parker, Sean Managing Partner, Founders Fund

USA Pearl, Frank H. Chairman and CEO, Perseus, LLC

USA Perle, Richard N. Resident Fellow, American Enterprise Institute for Public Policy

Research

ESP Polanco, Ignacio Chairman, Grupo PRISA

CAN Prichard, J. Robert S. President and CEO, Metrolinx

FRA Ramanantsoa, Bernard Dean, HEC Paris Group

PRT Rangel, Paulo Member, European Parliament

CAN Reisman, Heather M. Chair and CEO, Indigo Books & Music Inc.

SWE Renström, Lars President and CEO, Alfa Laval

NLD Rinnooy Kan, Alexander H.G. Chairman, Social and Economic Council of the Netherlands (SER)

ITA Rocca, Gianfelice Chairman, Techint

ESP Rodriguez Inciarte, Matías Executive Vice Chairman, Grupo Santander

USA Rose, Charlie Producer, Rose Communications

USA Rubin, Robert E. Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury

TUR Sabanci Dinçer, Suzan Chairman, Akbank

ITA Scaroni, Paolo CEO, Eni S.p.A.

USA Schmidt, Eric CEO and Chairman of the Board, Google

AUT Scholten, Rudolf Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG

DEU Scholz, Olaf Vice Chairman, SPD

INT Sheeran, Josette Executive Director, United Nations World Food Programme

INT Solana Madariaga, Javier Former Secretary General, Council of the European Union

ESP Spain, H.M. the Queen of

USA Steinberg, James B. Deputy Secretary of State

INT Stigson, Björn President, World Business Council for Sustainable Development

USA Summers, Lawrence H. Director, National Economic Council

IRL Sutherland, Peter D. Chairman, Goldman Sachs International

GBR Taylor, J. Martin Chairman, Syngenta International AG

PRT Teixeira dos Santos, Fernando Minister of State and Finance

USA Thiel, Peter A. President, Clarium Capital Management, LLC

GRC Tsoukalis, Loukas President, ELIAMEP

INT Tumpel-Gugerell, Gertrude Member of the Executive Board, European Central Bank

USA Varney, Christine A. Assistant Attorney General for Antitrust

CHE Vasella, Daniel L. Chairman, Novartis AG

USA Volcker, Paul A. Chairman, Economic Recovery Advisory Board

CHE Voser, Peter CEO, Royal Dutch Shell plc

FIN Wahlroos, Björn Chairman, Sampo plc

CHE Waldvogel, Francis A. Chairman, Novartis Venture Fund

SWE Wallenberg, Jacob Chairman, Investor AB

NLD Wellink, Nout President, De Nederlandsche Bank

USA West, F.J. Bing Author

GBR Williams, Shirley Member, House of Lords

USA Wolfensohn, James D. Chairman, Wolfensohn & Company, LLC

ESP Zapatero, José Luis Rodríguez Prime Minister  
DEU Zetsche, Dieter Chairman, Daimler AG  
INT Zoellick, Robert B. President, The World Bank Group  
Rapporteurs  
GBR Bredow, Vendeline von Business Correspondent, The Economist  
GBR Wooldridge, Adrian D. Business Correspondent, The Economist

## BILDERBERG MEETINGS

Ottawa. Canada

8-11 June 2006

### LIST OF PARTICIPANTS

Honorary Chariman

B Davignon, Etienne Vice Chairman, Suez Tractebel

PNA Abu-Amr, Ziad Member of the Palestinian Legislatie Council; President of the  
Palestinian Council on Foreign Relations; Professor of Political  
Science, Birzeit University

P Aguiar-Branco, Jose Pedro Former Minister of Justice, Member of Parlament (PSD)

CH Aigrain, Jacques CEO, Swill Re

USA Ajami, Fouad Director, Middle East Studies Program, The Paul H. Nit ze School  
of Advanced International Studies, The John Hopkins University

GR Alogoskoufis, George Minister of Economy and Finance

TR Bagis, Egemen Member of Parliament; Foreign Policy Advisor to the Prime  
Minister

GB Balls, Edward Economic Secretary to the Treasury

P Balsemao, Francisco Pinto Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister

F Barnier, Michel Former Minister for Foreign affairs; Corporate Vice-President,  
Merieux Alliance

A Bartenstein, Martin Minister of Economics and Labor

I Bernabe, Franco Vice Chairman, Rothschild Europe

S Bildt, Carl Former Prime Minister

TR Boyner, Umit N. Member of the Executie Board, Boyner Holding

F Bressand, Albert Professor and Managing Director designate, Center for Energy,  
Marine Transportation and Public Policy, School of International  
and Public Affairs, Columbia University

A Bronner, Oscar Publisher and Editor, Der Standard

GB Browne, John Group Chief Executive, BP plc

B Burda, Hubert Publisher and CEO, Hubert Burda Media Holding GmbH & Co.

KG

F Castries, Henri de Chairman of the Management Board and CEO, AXA

E Cebrian, Juan Luis CEO, PRISA

IRQ Chalabi, Ahman Former Deputy Prime Minister

CDN Clark, Edmund President and CEO, tD Bank and Financial Group

GB Clarke, Kenneth Member of Parlia ment

USA Collins, Timothy C. Senior Managing Director and CEO, Ripplewood Holdings, LLC

F Collomb, Bertrand Chairman, Lafarge

CDN Comper, Tony President and CEO, BMO Financial Group  
CDN Crawley, Phillip Publisher and CEO, The Globe and Mail  
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